LEETON SOLDIERS CLUB

# ANNUAL REPORT

## 2026

www.leetonsoldiers.com.au



# Club Statistics

## 25/26




## Key Highlights

13,071 barista coffee's made

$100,406.38 donated through Club Grants Scheme Category 1 & 2

44,481 Bistro Meals Served

$2,309,751.39 Wages Paid

Staff Employed
23 Male
41 Female

$143,291.77
Raffles

$54,263.27
Member Promotions

4162
Facebook Likes

89,431
Glasses of Beer Sold

# Community Organisations we support

Boys to the Bush Ltd
Catholic Debutante Ball Committee
Gralee School P&C
Koori Kids Initiatives
Leeton Branch Hospital Auxiliaries
Leeton Community Op Shop
Leeton District Cricket Association
Leeton Eisteddfod
Leeton Galloping Greens Football Club
Leeton Girls Night In
Leeton Golf Club
Leeton Harness Racing Club
Leeton High School
Leeton Jockey Club
Leeton Little Athletics
Leeton Liquor Accord
Leeton Motor Sports Club
Leeton RSL Sub Branch
Leeton Scottish Highland Dancing
Leeton Show Society
Leeton Soldiers Bridge Club
Leeton Soldiers Club Darts Team
Leeton Soldiers Indoor Bowls Club
Leeton Soldiers Bowling Club
Leeton Soldiers Squash Club
Leeton United Football Club
Light Up Leeton
MIA Cruisers
My Plan Connect
Riverina District Bowling Association
Roll Back the Clock
Rotary Debutante Ball Committee
Scottish Debutante Ball Committee

# Presidents Report

The redevelopment of our back car park area is well underway. Although we are a little behind schedule at the time of writing this report, the arduous work is progressing & is expected to be completed in the latter part of this year. Some unexpected excavation difficulties due to the rocky terrain, & some inclement weather, have been the main causes of the delay.

During the early part of this financial year, we were able to acquire the services of three new chefs to bolster our dining room workforce. In January, Head Chef Samitha [Sami] Sulochan & his wife Saranuvi arrived from Sri Lanka. In April, our second new chef, Arinda Hapugama & his wife Erandi also from Sri Lanka, arrived. Finally, in May, our third new Sri Lankan chef, Harshani Rajapaksha arrived with her husband, Dilru & their young son Diyon.

During the year we have had some turnover of personnel on the Board of Directors. Vacancies caused by the departure of Mark Lemon, Brian Troy & Paul Burley have been filled by Mark Lanham, Brian Conroy & recently [as a casual appointment until the next AGM] by Adam Mitchell. Sitting Director Mark Vogel was also re-elected for a second three-year term in October last year.

At the up-coming AGM in October there will be four vacancies to fill. Adam Mitchell will be required to contest the vacancy caused by the late departure of Paul Burley. We thank Paul for his contribution over the past six years, & wish him, wife Tina & family all the best for the future.

The three-year terms of sitting Directors Sue Gavel, Dom Delguzzo & Barry Greatz will expire at the AGM, & all will be required to re-contest their positions.

There has also been some movement in vital staff re-alignments. Kylie Dunbar has joined us as the Events Co-ordinator replacing Ashleigh Harrison who has taken on a different role within the business. We wish them both well as they move forward with their careers.

We continue to sponsor our local community with significant financial & in-kind support. A list of sponsored/supported groups is again included with this year's report for member's information. This again includes a substantial contribution through the ClubGrants programme.

Through our professional management team headed by Secretary/Manager Adam McIntyre, we enjoyed another successful financial result this year by registering a trading profit of $1,000,383
A big thank you to Adam & his dedicated staff who work diligently to service our valued members & their guests.

I would once again like to express my personal gratitude to all my fellow Directors for their selfless & committed efforts over the last year. They always, unconditionally, fulfil their commitment to their roles as Company Directors. We are currently undertaking a review of Board performance to better utilise the many skills we have.

Finally, a big thank you to all our supporting members. You are the foundation of our club.

Barry Greatz | **President**

# Secretary Managers Report

It gives me great pleasure to deliver this annual report for the year 2025/2026. The Club has delivered a solid profit of over $1 million.

The Club managed to deliver a substantial increase in total sales for the year, which is a very pleasing result. The ongoing focus on customer service is seeing increased repeat visitation across all facets of Club operations.

To those staff who continue to step up to fill the many hours and tasks each week, I convey my deepest appreciation once again. We have attended so many customers due to strong commercial growth of the business that without your efforts and adaptability we would not have been able to achieve this growth. Thank you.

Our wonderful administration team continue to go from strength to strength delivering excellent budget forecasts and accurate and detailed financial reporting which allows for solid evidence-based decision making. This year has again provided its challenges, but our administration team have been up to the task and then some. Congratulations to Sharon, Ali, Renee, Kylie and Ash, the ongoing strengthening of our business is in no small way attributable to the work you do.

Our ancillary staff who take care of all the Clubs grounds, Members are seeing the results of your continued efforts, well done. Our bowling greens and surrounding gardens are recognised as some of the finest in the district. Great work team. Mark Lemon has headed up this group and has also taken on many tasks with our ongoing civil works upgrades, electrical upgrades and fire compliance services. Mark and his team have been a wonderful asset to our organisation and have made a very complex and difficult task manageable through their skills and dedication. I cannot convey my thanks enough.

This year saw Lincoln Gooley come on board to assist with our bowls operations and I believe it was a resounding success. Our number 6 grade pennant were Riverina Murray Region champions and made it to the State Finals held at Ballina and John and Garry Ingram were runners up in the Bowls NSW State over 40s pairs, by far the best result of a Leeton Soldiers Club team for many years. Our number 2 grade performed well and our number 7 grade were top of the district and narrowly missed winning the Regional playoffs. Well done gents. We also had Jack Harrison and Lincoln Gooley represent Riverina Murray Region at the state inter region championships. To all of our bowlers, well done and thank you for your efforts. Our current infrastructure upgrades will ensure excellent playing surfaces for years to come, we thank you for your patience while this work is completed. Thank you Lincoln, Mark and Ali, for the efforts in orchestrating the new Club bowls uniforms, they look excellent. To all the volunteers who helped throughout the year with the many jobs that need to be done, thank you so much for your efforts.

I would like to take this opportunity to also congratulate all of our operational staff. Our business relies heavily on customer satisfaction to achieve sustainability, and your welcoming manner and professionalism go greatly to allowing our venue to achieve this. A special thanks again to our staff for going the extra mile and filling shifts when needed. To all of our ancillary staff behind the scenes who make sure everything is prepared, ordered, received, set up and the myriad of other things required for us to trade, thank you all. Well done Renee and Ali for all your efforts in this area, guiding our staff with your leadership.

Our Catering department has seen some changes this year and we have welcomed 3 dedicated, highly skilled and talented Chefs to the Club in the last year, joining our established team. Well done to Ali, Ash, Renee and Kylie for all your extra efforts in helping Sami, Harshi and Arinda settle into our community and raise the standards of our catering department. Later this year, Head Chef Sami will head to the Culinary World Cup in Luxembourg, a first-time representation for the Leeton Soldiers Club on the world stage. Good luck Sami, I know you will do us proud. Congratulations on the improvements so far in our food offerings, I know it's just the beginning.

Thank you to our dedicated group of Directors who have again given much time, energy and expertise to the Club for the benefit of the members.

This year the Club contributed over $2.21 million in wages to the local economy through our staff and we take our role as an employer very seriously.

Once again in 2025-2026 I have been fortunate to have Alison Egan as my Assistant Manager in running the venue. As ever, Alison has provided me with a level support and assistance second to none and is a valuable asset to our organisation. The ongoing civil works has necessitated Ali to shoulder even more of the load at times and Ali has always made sure that the Club has continued along smoothly.

Finally, to all of the members who have continued to support our Club - thank you. Without our valued Members continued support of our venue, none of these results would be possible.

To all Patrons, Directors and Staff thank you for the past year. Thank you for your patience while we do all of these significant and absolutely necessary upgrades around the Club. It won't be long until these improved facilities will be open for use and our Club will be better for them.

Adam McIntyre | **Secretary Manager**

# Ladies Bowls Report

The ladies are enjoying their Wednesday morning bowls.
During the really cold months they would have missed about four weeks of bowls.
We have had two new bowlers join us this year bringing our numbers up to 17.
A team of four travelled to Ganmain for their Day of Friendship. A good day was had by all.
Some of our ladies participated in Leeton Soldiers Mixed Tournament.
We enjoyed our Christmas lunch in December & also Christmas in July both were at the Soldiers Club.
A big thank you to the Club, Harrison and Kylie, Kitchen Staff, & the Baristas for our lunches & coffee.
A thank you also to our Greens Keeper Mark Lemon, for keeping the greens & surrounding areas so nice.

Barbara Gullotta | **President**

# Bridge Report

Great to see such a good roll up at our recent AGM. It was an important meeting with decisions being made for the future of our club.
Member numbers are small but continue to remain steady.
During the year we lost Suzette who moved & Phill who retired. Despite their loss, other members have filled in.
Also a big thank you to Dan for his time & effort in organising the stationay cabinet.
The bridge room is now complete which makes it easier in all aspects.
Once again thanks to The Leeton Soldiers Club for their continued support & thanks also to our members for their support.

R.Thomas | **President**

**A Note of Acknowledgement**
This report was prepared by Rhonda Thomas in her role as Bridge Club President prior to her passing. It is included in this Annual Report in recognition of Rhonda's contribution to the Bridge Club and her ongoing involvement in our club community. She will be fondly remembered and greatly missed.

# Squash Report

It is my pleasure to present the President's Report for the 2025–2026 squash season.

It has been another positive year for Leeton Squash, with strong participation across our competitions and some great opportunities to introduce new players to the sport. While there were no major individual achievements to report, we were proud to have three current squash players represent Leeton at the NSW CHS competition in Thornleigh. It was fantastic to see our players representing the town and our club at this level.

One of the highlights of the year was the introduction of our new squash merchandise design. The new design has been extremely well received and has been a great success, giving our players the opportunity to proudly represent Leeton Squash both on and off the court.

We also held a successful Come Try Squash Day, which saw approximately 40 people attend, including 25 people who had never played squash before. This was a fantastic result and demonstrates that there is still plenty of interest in introducing new people to our sport. Events such as this will continue to be an important part of growing squash within our community.

Our Club Championships were also held successfully, with 32 players taking part across the weekend. It was great to see such strong participation and competition amongst our members, while also providing an enjoyable social weekend for everyone involved.

Our regular competitions have continued to grow strongly. The 2025–2026 season saw our biggest Summer Competition in the past eight years, with an impressive 72 players participating. The Autumn Competition also attracted 66 players, while our Winter Competition finished with 60 players. These numbers are a great indication of the continued interest and support for squash within our community.

Looking ahead, our main goal is to continue building on this momentum. We want to keep increasing our membership and, most importantly, continue bringing new people into the sport. We will look at further opportunities to introduce squash to people of all ages and abilities while continuing to provide enjoyable and competitive competitions for our existing members.

I would like to thank all of our players, committee members, volunteers and everyone who has contributed their time and support throughout the year. The success of our club relies heavily on the people who continue to get involved and support squash in Leeton.

I look forward to seeing Leeton Squash continue to grow throughout the coming year.

Cooper Boardman | **President**

# Men's Bowls Report

As my first year as Men's Bowls Coordinator at Leeton Soldiers comes to an end, I'd like to say how grateful I am for the opportunity. It has been a new challenge for me, but one I've really enjoyed.

This year we added another pennant side, which was great for the growth of our bowls. A special congratulations to our No. 6 Pennant side, who made it through to the State Finals at Ballina/Lennox Head. They were very competitive and narrowly missed the finals. A big thank you to the club for funding the trip and to Mark Lemon for organising everything.

Our Tuesday training sessions have been a big success, while social bowls numbers have been strong, with plenty of participation from visiting clubs.

We've also introduced some fun events, including punting days and twilight bowls, and brought tournaments to the club while continuing to build good relationships with other clubs.

A huge thank you to Mark and Chris for the outstanding job they have done with our greens. The feedback from every game and tournament has been extremely positive, which is a great credit to their hard work.

Club Championship Winners
Singles: John Retalick
Pairs: Adam McIntyre & Wez Kiley
Triples: Steve Pauling, Dennis Dean & Lincoln Gooley
Fours: Bob Bunbury, Bruce Dale, Phil Morris & David Breed

Congratulations to all our winners and everyone who competed.

Looking ahead, I want to continue building the club, attracting new bowlers, more women and new members, while continuing to introduce new ideas and events.

Finally, a massive thank you to the bowls committee, all members and Adam and his office staff for backing me and supporting the new ideas throughout my first year.

I'm really looking forward to seeing what we can achieve together next year.

Lincoln Gooley | **Bowls Coordinator**

# Board of Directors



**PRESIDENT**
BARRY GREATZ



**VICE PRESIDENT**
DOM DELGUZZO



**VICE PRESIDENT**
SUE MILLS



**TREASURER**
MARK VOGEL



**DIRECTOR**
SUZANNE GAVEL



**DIRECTOR**
PAUL BURLEY



**DIRECTOR**
MARK LANHAM



**DIRECTOR**
MATT CURRY



**DIRECTOR**
BRIAN CONROY

# History of the Club

## PAST PRESIDENTS

| | |
|---|---|
| T H Dunn | 1940 - 48 |
| R A Struck | 1948 - 58 |
| J W Hough | 1958 - 61 |
| D J Clark | 1961 - 62 |
| C P O'Brien | 1962 - 63 |
| S J Axtill | 1963 - 79 |
| K L Roberts | 1979 - 81 |
| A Bowyer | 1981 - 83 |
| N T Blencowe | 1983 - 86 |
| J H Martin | 1986 - 87 |
| N T Blencowe | 1987 - 88 |
| A J F Sullivan | 1988 - 90 |
| L Bonham | 1990 - 10 |
| R B Greatz | 2010 - Present |

## PATRON

Leslie Bonham 2010 - 2019

## LIFE MEMBERS

J Sharpe *
O H Edwards *
T H Dunn *
E Wightwood *
J Ramsbotham *
C Andrews *
J Breed *
A Palmer *
MF Ross *
R A Struck *
R E Hinch *
A E Vincent *
S J Axtill *
W Miller *
R McGhee *
N L Gray *
A A Payten *
W B Campbell *
A G Brackpool *
A Bowyer *
J P Troy *
N T Blencowe *
J A Dunbar
K E Moss
L Bonham*
D Del Guzzo
R B Greatz

* Deceased

# Financial Report

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# LEETON SOLDIERS' CLUB LIMITED

ABN 55 001 037 136

# FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2026

LEETON SOLDIERS' CLUB LIMITED
ABN 55 001 037 136

# DIRECTORS' REPORT
## FOR THE YEAR ENDED 30 JUNE 2026

Your directors present this report on the company for the financial year ended 30 June 2026.

### DIRECTORS
The names of each person who has been a director during the year and to the date of this report are:

| | | | |
|---|---|---|---|
| Robert Greatz | | Matthew Curry | |
| Domenico Delguzzo | | Brian Conroy | |
| Sue Marks | | Mark Lanham | |
| Suzanne Gavel | | Adam Mitchell | (Appointed 22 April 2026) |
| Paul Burley | (Resigned 23 October 2025) | | |
| Mark Vogel | | | |

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

### INFORMATION ON DIRECTORS
In accordance with Section 300(10) of the *Corporations Act 2001* particulars of the qualifications, experience and special responsibilities of the company's directors are as follows:

| DIRECTOR | QUALIFICATIONS | SPECIAL |
|---|---|---|
| Robert Greatz | Retired<br>Director 19 years | President |
| Domenico Delguzzo | Retired<br>Director 25 years | Vice President |
| Sue Marks | Retired<br>Director 10 years | Vice President |
| Mark Vogel | Project Design Manager<br>Director 4 years | Treasurer |
| Suzanne Gavel | Retired<br>Director 13 years | |
| Matthew Curry | Business Owner<br>Director 3 years | |
| Mark Lanham | Accountant<br>Director 1 year | |
| Brian Conroy | School Teacher<br>Director 1 year | |
| Adam Mitchell | Solicitor<br>Director < 1 year | |

| MEETINGS OF DIRECTORS | ELIGIBLE | PRESENT | APOLOGY |
|---|---|---|---|
| Robert Greatz | 12 | 11 | 1 |
| Domenico Delguzzo | 12 | 10 | 2 |
| Sue Marks | 12 | 7 | 5 |
| Suzanne Gavel | 12 | 10 | 2 |
| Paul Burley | 3 | 2 | 1 |
| Mark Vogel | 12 | 9 | 3 |
| Matthew Curry | 12 | 9 | 3 |
| Mark Lanham | 12 | 12 | 0 |
| Brian Conroy | 12 | 9 | 3 |
| Adam Mitchell | 4 | 4 | 0 |

LEETON SOLDIERS' CLUB LIMITED
ABN 55 001 037 136

# DIRECTORS' REPORT
FOR THE YEAR ENDED 30 JUNE 2026

## PRINCIPAL ACTIVITIES
The principal continuing activities of the Club is the encouragement of sport and the provision of recreational facilities for its members.

## OPERATING RESULTS
The net profit of the company for the financial year after providing for income tax amounted to $1,000,383

## REVIEW OF OPERATIONS
A review of the operations of the company during the financial year and the results of those operations are as follows:

| INCOME | 2026 | 2025 |
|---|---|---|
| Bar, bistro and catering trading sales | 2,065,419 | 2,220,484 |
| Gross profit | 356,881 | 348,636 |
| Poker machine income | 6,203,415 | 5,544,115 |
| Profit on sale of property, plant and equipment | 22,971 | (32,279) |
| Commissions | 142,718 | 156,025 |
| Members subscriptions | 20,421 | 23,763 |
| Other income | 410,683 | 443,335 |
| Total Income | 7,157,089 | 6,483,595 |
| Less: expenses | 6,156,706 | 6,047,334 |
| Net profit before income tax | 1,000,383 | 436,260 |
| Income tax expense | - | - |
| Net profit after income tax | 1,000,383 | 436,260 |

## FINANCIAL POSITION
The retained profits of the company have increased by $1,000,383 from $8,289,583 at 30 June 2025 to $9,289,966 at 30 June 2026. This movement is represented by a $1,000,383 net profit for the year to 30 June 2026. The revaluation reserves were $391,620 at 30 June 2025 and $391,620 at 30 June 2026, bringing the company's net assets to $9,681,587 at 30 June 2026.

## SIGNIFICANT CHANGE IN STATE OF AFFAIRS
No significant change in the nature of these activities occurred during the financial year.

## SHORT AND LONG TERM OBJECTIVES
The Board has established short and long term objectives as outlined in the Club's strategic plan which is reviewed on an annual basis. These objectives are both financial and non financial, and are aimed towards providing a comfortable and secure environment for its members that continues to meet their needs. These objectives are measured through both financial and non financial key performance indicators that have been determined relevant to the registered club industry.

LEETON SOLDIERS' CLUB LIMITED
ABN 55 001 037 136

# DIRECTORS' REPORT
FOR THE YEAR ENDED 30 JUNE 2026

## STRATEGIES
To achieve its stated objectives, the company has adopted the following strategies:

The Club will provide staff with structured training and development. This will assist to provide members with a professional and welcoming Club through consistent levels of customer service.
A more strategic approach in regard to marketing has been implemented. This will maximise the Club's profile and therefore improve financial performance.
Policies and procedures continue to be introduced to all areas of Club operations to ensure "best practice" is adopted Club-wide. This will enable the Club to reduce costs and maximise efficiency.

## KEY PERFORMANCE MEASURES
The company measures its own performance through the use of both quantitative and qualitative benchmarks. The benchmarks are used by the directors to assess the financial sustainability of the company and whether the company's short-term and long-term objectives are being achieved.

## MEMBERS' GUARANTEE
The company is incorporated under the *Corporations Act 2001* and is a company limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute a maximum of $1 each towards meeting any outstanding obligations of the entity. At 30 June 2026, the total amount that the members of the company are liable to contribute if the company is wound up is $6,146 (2025: $6,103).

## AUDITORS INDEPENDENCE DECLARATION
A copy of the auditor's independence declaration as required under Section 307C of the *Corporations Act 2001* is attached to this financial report.

Signed in accordance with a resolution of the Board of Directors:

Director
Robert Greatz

Director
Mark Lanham

Dated this 23rd day of September 2026

KELLY+PARTNERS
CHARTERED ACCOUNTANTS

# LEETON SOLDIERS' CLUB LTD
# ABN 55 001 037 136

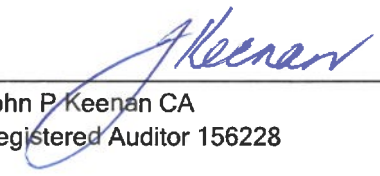
## AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001

## TO THE DIRECTORS OF LEETON SOLDIERS' CLUB LTD

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2026 there have been:

(i) No contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and

(ii) No contraventions of any applicable code of professional conduct in relation to the audit.



John P Keenan CA
Registered Auditor 156228

KELLY PARTNERS (GRIFFITH) PTY LTD

Dated at Griffith this 24th day of September 2026



**Kelly Partners (Griffith)** ABN 15 866 782 108
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+61 2 6960 1200 griffith@kellypartners.com.au
**kellypartners.com.au**
Liability limited by a scheme approved under Professional Standards Legislation

LEETON SOLDIERS' CLUB LIMITED
ABN 55 001 037 136

# DIRECTORS' DECLARATION
# FOR THE YEAR ENDED 30 JUNE 2026

The directors have determined that the company is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies described in Note 1 to the financial statements.

The directors of the Leeton Soldiers Club Limited declare that:

1. The financial statements and notes, as set out in pages 10 to 22, are in accordance with the *Corporations Act 2001* and:

   (a) comply with Australian Accounting Standards as stated in Note 1; and

   (b) give a true and fair view of the company's financial position as at 30 June 2026 and of its performance for the year ended on that date.

2. In the directors' opinion, there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director _____
Robert Greatz

Director _____
Mark Lanham

Dated at Leeton this 24th day of September 2026

KELLY+PARTNERS
CHARTERED ACCOUNTANTS

LEETON SOLDIERS' CLUB LIMITED
ABN 55 001 037 136

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
LEETON SOLDIERS' CLUB LIMITED

## Opinion

We have audited the financial report of Leeton Soldiers Club Limited (the Company), which comprises the statement of financial position as at 30 June 2026, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, and the directors' declaration.

In our opinion, the accompanying financial report of Leeton Soldiers Club Limited is in accordance with the *Corporations Act 2001*, including:
(a) giving a true and fair view of the company's financial position as at 30 June 2026 and of its financial performance for the year then ended; and
(b) complying with Australian Accounting Standards to the extent described in Note 1, and the Corporations Regulations 2001.

## Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Leeton Soldiers Club Limited, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Emphasis of Matter - Basis of Accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the directors' financial reporting responsibilities under the *Corporations Act 2001*. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

## Other Information

The directors are responsible for the other information. The other information comprises the directors' report for the year ended 30 June 2026, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

KELLY+PARTNERS
CHARTERED ACCOUNTANTS

LEETON SOLDIERS' CLUB LIMITED
ABN 55 001 037 136

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
LEETON SOLDIERS' CLUB LIMITED

**Responsibilities of the Directors for the Financial Report**

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the *Corporations Act 2001* and is appropriate to meet the needs of the members. The directors' responsibility also includes such internal control as the directors determine is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

**Auditor's Responsibilities for the Audit of the Financial Report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

KELLY+PARTNERS
CHARTERED ACCOUNTANTS

LEETON SOLDIERS' CLUB LIMITED
ABN 55 001 037 136

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
LEETON SOLDIERS' CLUB LIMITED

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kelly Partners Griffith Partnership
Kelly Partners Griffith Partnership

J Keenan
John P Keenan CA
Registered Auditor 156228
Griffith

Dated this 24th day of September 2026

# LEETON SOLDIERS' CLUB LIMITED
# ABN 55 001 037 136

## STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

## FOR THE YEAR ENDED 30 JUNE 2026

| | Note | 2026<br>$ | 2025<br>$ |
|---|---|---|---|
| Revenues from ordinary activities | 2 | 8,865,628 | 8,355,443 |
| Employee expenses | | (2,103,909) | (2,063,979) |
| Depreciation and amortisation expense | | (613,962) | (645,778) |
| Finance costs | | (3,580) | (19,593) |
| Changes in inventories of finished goods and inventories purchased | | (1,024,443) | (1,156,961) |
| Gaming expenses | | (1,470,663) | (1,343,533) |
| Dining room expenses | | (684,096) | (714,887) |
| Amenities and entertainment | | (305,041) | (241,399) |
| Insurance | | (362,062) | (341,281) |
| Utilities | | (259,857) | (222,930) |
| Professional fees | | (128,349) | (135,411) |
| Repairs and maintenance | | (197,140) | (197,266) |
| Other expenses | | (712,144) | (836,165) |
| **Profit/(loss) before income tax expense** | | 1,000,383 | 436,260 |
| Income tax expense | | - | - |
| **Profit for the year** | | 1,000,383 | 436,260 |
| **Items that will not be reclassified subsequently to profit or loss:** | | | |
| Revaluation of non-current assets | | - | - |
| **Other comprehensive income for the year** | | - | - |
| **Total comprehensive income for the year** | | - | - |
| Profit attributable to members of the entity | | 1,000,383 | 436,260 |
| Total comprehensive income attributable to members of the entity | | 1,000,383 | 436,260 |

The accompanying notes form part of these financial statements.

# LEETON SOLDIERS' CLUB LIMITED
## ABN 55 001 037 136

## STATEMENT OF FINANCIAL POSITION
## AS AT 30 JUNE 2026

| | Note | 2026 $ | 2025 $ |
|---|---|---|---|
| **CURRENT ASSETS** | | | |
| Cash and cash equivalents | 3 | 2,414,190 | 2,030,919 |
| Trade and other receivables | 4 | 57,271 | 49,531 |
| Inventories on hand | 5 | 66,479 | 56,618 |
| Other current assets | 6 | 34,298 | 48,333 |
| **TOTAL CURRENT ASSETS** | | 2,572,238 | 2,185,401 |
| **NON-CURRENT ASSETS** | | | |
| Property, plant and equipment | 7 | 7,193,627 | 6,650,841 |
| Intangibles | 8 | 866,666 | 866,666 |
| **TOTAL NON-CURRENT ASSETS** | | 8,060,293 | 7,517,508 |
| **TOTAL ASSETS** | | 10,632,531 | 9,702,909 |
| **CURRENT LIABILITIES** | | | |
| Trade and other payables | 9 | 546,488 | 575,986 |
| Employee entitlements | 10 | 254,884 | 194,783 |
| Equipment loans | 11 | 61,344 | 122,518 |
| Financial liabilities | 11 | - | 118 |
| Other liabilities | 12 | 3,112 | 3,920 |
| **TOTAL CURRENT LIABILITIES** | | 865,829 | 897,325 |
| **NON-CURRENT LIABILITIES** | | | |
| Employee entitlements | 10 | 65,281 | 43,640 |
| Equipment loans | 11 | 13,900 | 75,244 |
| Other liabilities | 12 | 5,935 | 5,498 |
| **TOTAL NON-CURRENT LIABILITIES** | | 85,116 | 124,382 |
| **TOTAL LIABILITIES** | | 950,945 | 1,021,706 |
| **NET ASSETS** | | **9,681,587** | **8,681,203** |
| **EQUITY** | | | |
| Asset revaluation reserve | | 391,620 | 391,620 |
| Retained profits | | 9,289,966 | 8,289,583 |
| **TOTAL EQUITY** | | **9,681,587** | **8,681,203** |

The accompanying notes form part of these financial statements.

# LEETON SOLDIERS' CLUB LTD
# ABN 55 001 037 136

## STATEMENT OF CHANGES IN EQUITY
## FOR THE YEAR ENDED 30 JUNE 2026

| | Note | Retained Earnings $ | Reserves $ | Total $ |
|---|---|---|---|---|
| Balance at 1 July 2024 | | 7,853,321 | 391,620 | 8,244,942 |
| Profit attributable to entity | | 436,260 | - | 436,260 |
| Revaluation of land and buildings | | - | - | - |
| Balance at 30 June 2025 | | 8,289,581 | 391,620 | 8,681,203 |
| Profit attributable to entity | | 1,000,383 | - | 1,000,383 |
| Revaluation of land and buildings | | - | - | - |
| Balance at 30 June 2026 | | 9,289,966 | 391,620 | 9,681,587 |

The accompanying notes form part of these financial statements.

# LEETON SOLDIERS' CLUB LTD
# ABN 55 001 037 136

## STATEMENT OF CASH FLOWS
## FOR THE YEAR ENDED 30 JUNE 2026

| | Note | 2026<br>$ | 2025<br>$ |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Receipts from customers | | 8,827,379 | 8,432,609 |
| Payments to suppliers and employees | | (7,166,709) | (7,025,373) |
| Interest received | | 21,202 | 8,683 |
| Finance costs | | (18,842) | (35,649) |
| **Net cash provided by operating activities** | | 1,663,029 | 1,380,269 |
| **Cash flows from investing activities** | | | |
| Proceeds from sale of property, plant and equipment | | 49,081 | 65,266 |
| Payments for property, plant and equipment | | (1,206,203) | (925,555) |
| **Net cash provided by investing activities** | | (1,157,122) | (860,289) |
| **Cash flows from financing activities** | | | |
| Proceeds from borrowings | | - | 283,110 |
| Repayment of borrowings | | (122,636) | (257,476) |
| **Net cash used in financing activities** | | (122,636) | 25,634 |
| Net increase/(decrease) in cash held | | 383,271 | 545,615 |
| Cash at beginning of financial year | | 2,030,919 | 1,485,306 |
| Cash at end of financial year | 3 | 2,414,190 | 2,030,919 |

The accompanying notes form part of these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS
# FOR THE YEAR ENDED 30 JUNE 2026

The financial statements cover Leeton Soldiers Club Limited (the Company) as an individual entity, incorporated and domiciled in Australia. Leeton Soldiers Club Limited is a company limited by guarantee.

## Note 1: Material Accounting Policy Information

The directors have prepared the financial statements on the basis that the company is a non-reporting entity because there are no users dependent on general purpose financial statements. These financial statements are therefore special purpose financial statements that have been prepared in order to meet the requirements of the *Corporations Act 2001*. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The financial statements have been prepared in accordance with the mandatory Australian Accounting Standards applicable to entities reporting under the *Corporations Act 2001* and the significant accounting policies disclosed below, which the directors have determined are appropriate to meet the needs of members. Such accounting policies are consistent with those of previous periods unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs unless otherwise stated in the notes. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise. The amounts presented in the financial statements have been rounded to the nearest dollar.

### Accounting Policies

**(a) Revenue**

Revenue from the sale of goods is recognised upon delivery of goods to customers.
Donations and bequests are recognised when revenue is received.
Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.
For capital grants, the company recognises income in profit or loss when or as the company satisfies its obligations under the terms of the grant.
All revenue is stated net of the amount of goods and services tax (GST).

**(b) Inventories**

Inventories are measured at the lower of cost and current replacement cost.
Inventories acquired at no cost or for nominal consideration are measured at the current replacement cost as at the date of acquisition.

**(c) Property, Plant and Equipment**

***Freehold Property***

Freehold land and buildings are shown at their fair value based on periodic valuations by external independent valuers, less subsequent depreciation for buildings.

In periods when the freehold land and buildings are not subject to an independent valuation, the directors conduct directors' valuations to ensure the carrying amount for the land and buildings is not materially different to the fair value.

Increases in the carrying amount arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in the revaluation surplus in equity. Revaluation decreases that offset previous increases of the same class of assets shall be recognised in other comprehensive income under the heading of revaluation surplus. All other decreases are recognised in profit or loss.

Any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Freehold land and buildings that have been contributed at no cost or for nominal cost are valued and recognised at the fair value of the asset at the date it is acquired.

***Plant and Equipment***

Plant and equipment are measured on the cost basis less depreciation and any impairment losses. The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets, The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets' employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

In the event the carrying amount of plant and equipment is greater than the recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(e) for details of impairment).

Plant and equipment that have been contributed at no cost, or for nominal cost, are recognised at the fair value at the date it is acquired.

***Depreciation***

The depreciable amount of all fixed assets, including capitalised lease assets but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the entity commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

| | |
|---|---|
| Land and Buildings | 2.50% |
| Plant and Machinery | 7.5% - 60.0% |
| Plant and Equipment Under Lease | 30% |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

As asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained surplus.

**(d) Intangible Assets**

The entity holds poker machine licences either acquired through a past business combination or granted for no consideration by the NSW government.

**(e) Impairment of Assets**

At the end of each reporting period, the company reviews the carrying value of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell it and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable value is recognised in profit or loss.

Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset.

Where it is not possible to estimate the recoverable amount of an asset, the company estimates the recoverable amount of the cash-generating unit to which the class of assets belongs.

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation reserve in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation reserve for that same class of asset.

**(f) Employee Benefits**

***Short-term employee benefits***

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The company's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as part of accounts payable and other payables in the statement of financial position.

Contributions are made by the company to an employee superannuation fund and are charged as an expense when incurred.

*Other long-term employee provisions*

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service.

The company's obligations for long-term employee benefits are presented as non-current employee provisions in its statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

**(g) Cash and cash equivalents**

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short term highly liquid investments with original maturities of three months or less, and bank overdrafts.

**(h) Accounts Receivable and Other Debtors**

Accounts receivable and other debtors include amounts due from members as well as amounts receivable from customers for goods sold in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

**(i) Goods and Services Tax**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities, which are recoverable from or payable to the ATO, are presented as operating cash flows included in receipts from customers or payments to suppliers.

**(j) Income Tax**

No provision for income tax has been raised as the entity is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

**(k) Provisions**

Provisions are recognised when the entity has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.

**(l) Comparative Figures**

Where required by Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When an entity applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements, a statement of financial position as at the beginning of the earliest comparative period must be disclosed.

**(m) Accounts Payable and Other Payables**

Accounts payable and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the company during the reporting period which remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

**(n) Critical Accounting Estimates and Judgements**

The directors evaluate estimates and judgments incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

**Key estimates - impairment of intangible assets**

In accordance with AASB 136 *Impairment of Assets*, the company is required to estimate the recoverable amount of intangibles at each reporting period where there is an indicator of impairment.

Impairment testing is an area involving management judgement, requiring assessment as to whether the carrying value of assets can be supported by the net present value of future cash flows derived from such assets using cash flow projections.

**(o) Adoption of new and revised accounting standards**

The company has adopted all standards which became effective for the first time at 30 June 2026. The adoption of these standards has not caused any material adjustments to the reported financial position, performance or cash flow of the company.

**(p) New Accounting Standards and Interpretations**

The AASB has issued new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods. The company has decided not to early adopt these standards.

| | | 2026 $ | 2025 $ |
|---|---|---|---|
| 2 | **REVENUE** | | |
| | Revenue from contracts with customers | | |
| | Sales revenue | 2,065,419 | 2,220,484 |
| | Gaming revenue | 6,203,415 | 5,544,115 |
| | | 8,268,834 | 7,764,599 |
| | Other income | | |
| | Subscriptions and nominations | 20,421 | 23,763 |
| | Interest received | 21,202 | 8,683 |
| | Other revenue | 555,171 | 558,398 |
| | | **8,865,628** | **8,355,443** |
| 3 | **CASH AND CASH EQUIVALENTS** | | |
| | Cash on hand | **2,414,190** | **2,030,920** |
| | **Reconciliation of cash** | | |
| | Cash at the end of the financial year as shown in the statement of cash flows is reconciled to the related items in the balance sheet as follows: | | |
| | Cash on hand | 349,388 | 376,203 |
| | CBA Savings Account | 7 | 104,200 |
| | CBA Main Account | 211,212 | 556,282 |
| | CBA Capex | 1,586,724 | 686,445 |
| | CBA Employee Provision | 208,806 | 206,081 |
| | CBA OSR | 58,609 | 101,709 |
| | CBA Credit Card | (555) | - |
| | | **2,414,190** | **2,030,920** |
| 4 | **TRADE AND OTHER RECEIVABLES** | | |
| | **CURRENT** | | |
| | Accounts receivable | 10,094 | 10,599 |
| | Other receivables | 47,178 | 38,932 |
| | | **57,271** | **49,531** |
| 5 | **INVENTORIES** | | |
| | **CURRENT** | | |
| | At cost: | | |
| | Stock on hand | **66,479** | **56,618** |
| 6 | **OTHER ASSETS** | | |
| | **CURRENT** | | |
| | Prepaid expenses | 34,298 | 48,333 |
| | Accrued income | - | - |
| | | **34,298** | **48,334** |

| | | 2026 $ | 2025 $ |
|---|---|---|---|
| 7 | **PROPERTY, PLANT AND EQUIPMENT** | | |
| | Land at valuation | 300,000 | 300,000 |
| | Buildings | 5,077,886 | 5,077,886 |
| | Less: accumulated depreciation | (786,878) | (671,312) |
| | Total buildings | 4,291,008 | 4,406,574 |
| | Total land and buildings | **4,591,008** | **4,706,574** |
| | Plant and equipment | 3,918,523 | 3,770,023 |
| | Less: accumulated depreciation | (2,604,206) | (2,374,646) |
| | | **1,314,316** | **1,395,377** |
| | Right of use asset | 141,674 | 141,674 |
| | Less: accumulated depreciation | (141,674) | (121,030) |
| | | - | **20,644** |
| | Work in Progress | **1,288,302** | **528,247** |
| | **Total property, plant and equipment** | **7,193,627** | **6,650,842** |
| 8 | **INTANGIBLE ASSETS** | | |
| | **NON-CURRENT** | | |
| | Poker machine licences | **866,666** | **866,666** |
| 9 | **TRADE AND OTHER PAYABLES** | | |
| | **CURRENT** | | |
| | Accounts payable | 265,533 | 188,956 |
| | Accrued charges | 187,131 | 167,811 |
| | Other payables | 93,825 | 219,220 |
| | | **546,488** | **575,987** |
| 10 | **EMPLOYEE ENTITLEMENTS** | | |
| | **CURRENT** | | |
| | Annual leave | 146,759 | 111,120 |
| | Long service leave | 173,407 | 127,302 |
| | | **320,165** | **238,422** |
| | **Analysis of Employee Entitlements** | | |
| | Current | 254,884 | 194,783 |
| | Non-current | 65,281 | 43,640 |
| | | **320,165** | **238,423** |

| | | 2026 $ | 2025 $ |
|---|---|---|---|
| 11 | **BORROWINGS** | | |
| | **CURRENT** | | |
| | Equipment loans | 61,344 | 122,518 |
| | Other loans | - | 118 |
| | | **61,344** | **122,636** |
| | **NON-CURRENT** | | |
| | Equipment loans | 13,900 | 75,244 |
| | | **13,900** | **75,244** |
| 12 | **OTHER LIABILITIES** | | |
| | **CURRENT** | | |
| | Subscriptions in advance | 3,112 | 3,920 |
| | | **3,112** | **3,920** |
| | **NON-CURRENT** | | |
| | Subscriptions in advance | 5,935 | 5,498 |
| | | **5,935** | **5,498** |

**13 EVENTS AFTER THE REPORTING PERIOD**

The directors are not aware of any significant events since the end of the reporting period.

**14 COMPANY DETAILS**

The registered office of the company is:
Leeton Soldiers Club Limited
Kurrajong & Acacia Aves
Leeton NSW 2705

**15 CONTINGENCIES**

There are no contingent liabilities as at 30 June 2026 (2025: $0).

**16 MEMBERS' GUARANTEE**

The Company is incorporated under the *Corporations Act 2001* and is a company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of $1 towards meeting any outstanding obligations of the company.
At 30 June 2026, the number of members was 6,146 (2025: 6,103).

| 17 **AUDITOR'S REMUNERATION** | 2026 | 2025 |
|---|---|---|
| Remuneration of the auditor of the Company for: | | |
| auditing or reviewing the financial statements | 12,500 | 11,800 |
| business services | 18,450 | 4,800 |
| | 30,950 | 16,600 |

## 18 CASH FLOW INFORMATION

| | | |
|---|---|---|
| Net current year surplus | 1,000,383 | 436,260 |
| Adjustment for: | | |
| Depreciation and amortisation expense | 613,962 | 645,778 |
| (Gain)/loss on disposal of property, plant and equipment | (22,971) | 32,279 |
| Movement in working capital: | | |
| (Increase)/decrease in trade and other receivables | (7,740) | 73,555 |
| Increase/(decrease) in trade and other payables | (29,499) | 186,251 |
| (Increase)/decrease in other assets | 14,036 | (20,236) |
| Increase/(decrease) in other liabilities | 22,976 | (24,194) |
| Increase/(decrease) in employee entitlements | 81,743 | 44,075 |
| (Increase)/decrease in inventories on hand | (9,861) | 6,501 |
| Net cash generated by operating activities | 1,663,029 | 1,380,269 |

# LEETON SOLDIERS' CLUB LIMITED
## ABN 55 001 037 136

## TRADING ACCOUNTS
## FOR THE YEAR ENDING 30 JUNE 2026

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| **BAR TRADING** | | |
| Sales | 1,004,642 | 1,097,271 |
| Less: cost of goods sold | 491,726 | 517,669 |
| Gross profit from bar | 512,916 | 579,601 |
| **POKER MACHINES** | | |
| Net income | 6,203,415 | 5,544,115 |
| Less: direct costs | 1,361,114 | 1,239,549 |
| Gross profit from Poker Machines | 4,842,300 | 4,304,566 |
| **KENO & TAB** | | |
| Commission income | 142,718 | 156,025 |
| Less: direct costs | 41,969 | 38,160 |
| Gross profit from Keno & TAB | 100,750 | 117,865 |
| **BOWLS** | | |
| Income | 25,944 | 21,319 |
| Less: direct costs | 67,580 | 65,824 |
| Gross profit from Bowls | (41,636) | (44,505) |
| **SQUASH** | | |
| Income | 16,555 | 18,438 |
| Less: direct costs | 13,731 | 16,975 |
| Gross profit from Squash | 2,824 | 1,463 |
| **DINING ROOM** | | |
| Sales | 1,060,778 | 1,123,214 |
| Less: cost of goods sold | 532,717 | 639,292 |
| Less: direct costs | 684,096 | 714,887 |
| Gross profit from Dining Room | (156,035) | (230,965) |

LEETON SOLDIERS CLUB

See you at The Soldiers....whatever the reason

www.leetonsoldiers.com.au